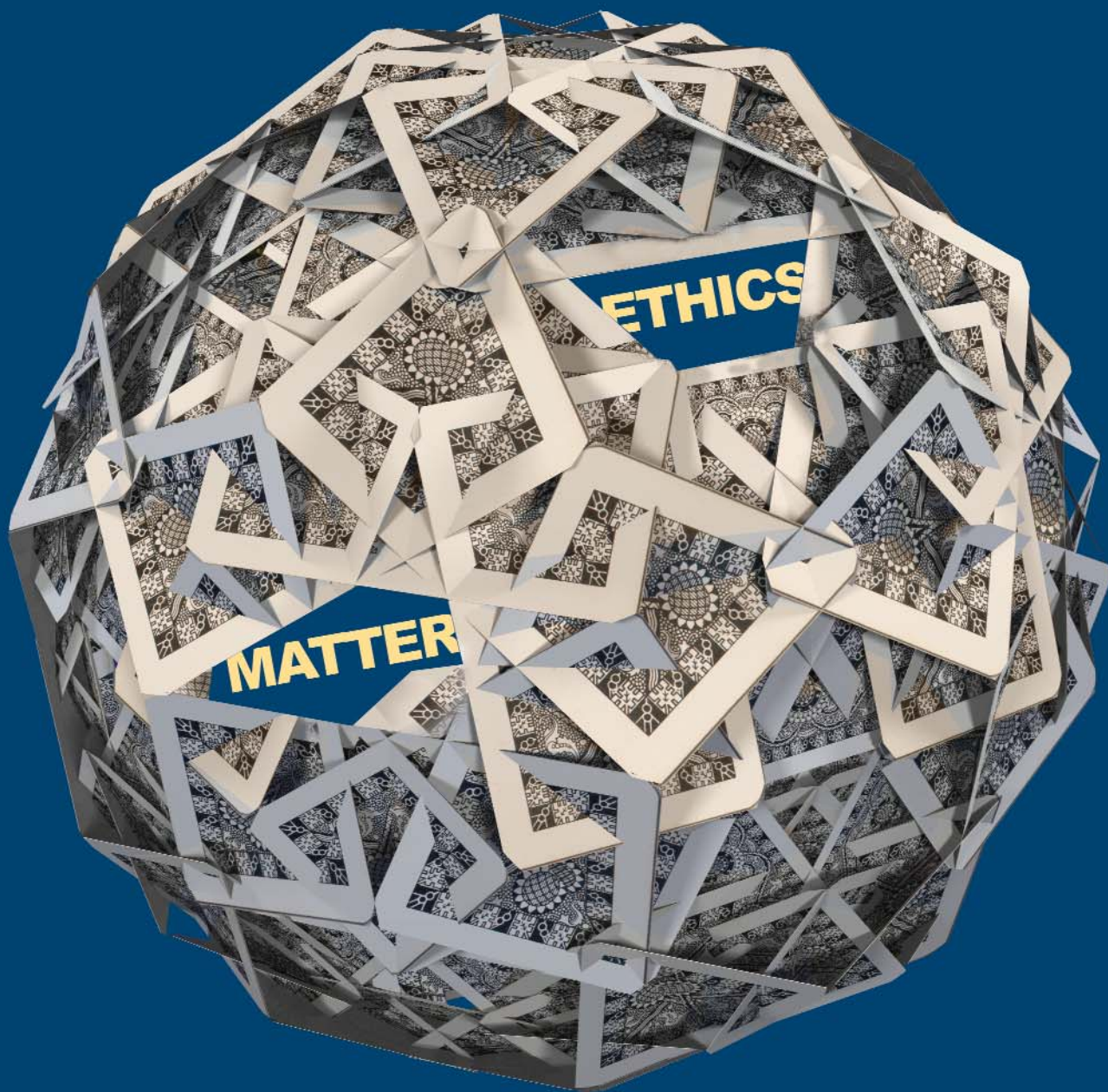


CARNEGIE COUNCIL
*The Voice for Ethics
in International Affairs*



ANNUAL REPORT 2009

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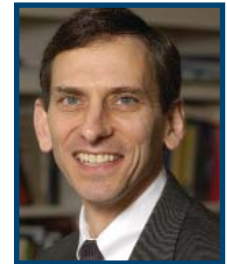


“The Carnegie Ethics Studio is transforming the Council from a meeting place for the fortunate few to an information resource for people everywhere.”

—Joel Rosenthal, *President, Carnegie Council*

President's Message

Ethics matter. They mattered to Andrew Carnegie in 1914 on the eve of World War I, when he assembled a group of religious, academic, and political leaders and founded the organization known today as the Carnegie Council. Mr. Carnegie always “thought big.” His goal was nothing less than to put an end to war forever. To do this, he realized, would require more than creating institutions, such as the Peace Palace he built in The Hague or the establishment of a League of Nations. He knew that in the end, peaceful resolution of conflict would also depend on greater individual understanding of the moral imperatives for peace, one person at a time.



Joel H. Rosenthal

Now, almost a hundred years later, although there has been progress in the realm of laws on human rights, for instance, Andrew Carnegie's hopes remain unfulfilled. As I write, the United States is fighting two wars, and the world faces multiple other dilemmas, such as economic recession, ensuring justice for those unfairly affected by climate change, and unremitting poverty for those whom economist Paul Collier calls “the bottom billion.” All of these matters involve moral questions that cannot be ignored. The challenge for us now, as it was at the time of our founding, is to relate the best of our moral traditions to the urgent problems of our time. With pluralism, rights and responsibilities, and fairness as its guiding principles, today's Carnegie Council focuses on one central question: How can we learn to live together while acknowledging our deepest differences?

We believe that the first step is open discussion and thanks to technology, we can now reach more people than ever before. Starting in 2008, the Council has been quietly reinventing itself as the Studio for the World. Our in-house Carnegie Ethics Studio records our events on video and/or audio and makes them available online to anyone, anywhere, free of charge. It also produces material such as TV and radio series, three of which have already been picked up by local TV and radio stations. This year, Council programs have been featured on Public Television's Channel 13, C-Span, and others, and our audio podcasts are routinely among the top ranked on iTunes, with over 70,000 monthly downloads (competing for top billing with the White House and the Pentagon). Our materials are being viewed, heard, and read by our constituents in Beirut, Beijing, and tens of thousands of places in between.

“My heart is in the work,” said Andrew Carnegie in 1900. So is ours. Energetic, flexible, and committed, our small team continues to work toward Mr. Carnegie's vision of “education for peace.” In the coming year we will make significant contributions to academic and policy debate on climate change, the future of American foreign policy, the changing nature of the global economy, ethics and leadership, and the claims of patriotism and cosmopolitanism on individual and collective action. We will host workshops on energy, migration, and democratization with our global partners from China, Japan, Great Britain, and the United States; we will continue with our events, interviews, and online publications; and we will share the findings of all of our activities through our websites and syndication with an ever-growing list of media partners.

Thank you for your support.

Joel H. Rosenthal
President, Carnegie Council

“Carnegie Council is a forum for discussion of values and ethics as they relate to the world. This is a rare and precious thing these days, as we are struggling to find a form of civil discourse about big important questions. What the Carnegie Council has done is a model of what we need.”

—Michael Sandel, Harvard University, at a Public Affairs Talk

WAR AND PEACE

What of the situation in Iraq after the troop surge? In spite of the fundamental disconnect between the Bush administration and the reality in Iraq, said military expert **Bing West** in September 2008, the U.S. Army has managed to turn things around. But the Pulitzer Prize-winning *Washington Post* correspondent **Thomas Ricks** said a few months later that although the surge succeeded militarily, it was still a failure. Its stated purpose, said Ricks, was to create a breathing space so that a political breakthrough could occur, but at its close not one of the political issues had been resolved. He grimly predicted that the U.S. military presence in Iraq would probably continue for at least another five to ten years.



U.S. SOLDIERS WITH IRAQI SECURITY FORCES. PHOTO: U.S. ARMY
<http://www.flickr.com/photos/soldiersmediacenter/>

As of 2009, the United States has been embroiled in Afghanistan for eight years and neither Admiral **William Fallon** nor Afghanistan expert **Rory Stewart**, who spoke together on the topic in May 2009, saw an end in sight. But what is the best way forward? Rebuilding Afghanistan will take decades, said Stewart, and to be financially and militarily sustainable our presence there needs to be much

lighter. The real problem, said counterinsurgency expert **David Kilcullen**—and Iraq and Afghanistan are prime examples—is that the U.S. and its allies have been approaching these conflicts in the wrong way. Al-Qaeda’s strategy is to gain control of a wide variety of disparate local actors and engage us in a series of far-flung interventions until we run out of money and political will. To prevail in the long run, he said, we have to work on local relationships and local solutions.

FINANCIAL MELTDOWN

Naturally, there was much soul searching about the global financial crisis. Economist **Robert Kuttner** pointed out that the decline in the standard of living of ordinary Americans was not a sudden phenomenon; for most, their economic situation has become ever more precarious over the last three decades. **Jeffrey Sachs** concluded that we should look at the fiscal shock as a wakeup call that we were not on a sustainable path, and as an opportunity to invest in the future.

Harvard professor **Niall Ferguson**, however, took a somewhat different approach, arguing that “this great economic shock does not necessarily reduce the power of the United States. It may, in fact, have the opposite effect, for the simple reason that power is relative.” Ferguson asserted that the key is not whether America is threatened with decline, but whether “Chimerica”—the combination of China’s economy plus America’s—is in danger. If it is not, then there is reason to hope that America’s present economic situation



SIGN OF THE TIMES. PHOTO: JEFF TURNER
<http://www.flickr.com/photos/respres/2539334956/>

will prove to be only a correction rather than a crash.

HOT-BUTTON ISSUES

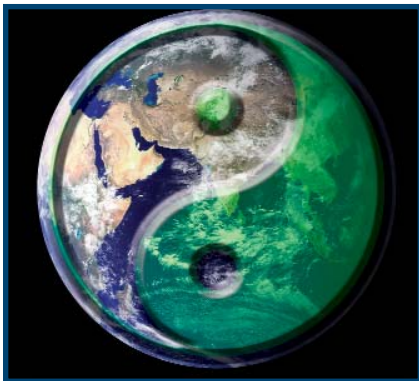
The season drew to a close with some uncannily timed talks about unfolding events. On June 3, in the midst of the spate of North Korean nuclear and ballistic missile tests, **Victor Cha**, a veteran of many negotiations with the North Koreans, surmised that there were two principle reasons for their behavior: the first and simplest explanation is that the tests were in order to further develop their ballistic missile and nuclear weapons program; the second is that with the ill health of Kim Jong-Il the North Koreans were (and are) in the midst of an internal leadership transition. Then on June 30, less than a month after the Iranian presidential election and while the result was still in dispute, the Council was privileged to hear Ambassador **Thomas Pickering** on the future of U.S.-Iran relations.

Other highlights from the forty-plus events this year included **Ali A. Allawi** on the crisis of Islamic civilization; **Dambisa Moyo** on the failure of aid to Africa; **Nandan Nilekani** on India; **P. W. Singer** on robotics in warfare; and **Lord Nicholas Stern** on coping with climate change.

“Policy Innovations features some of the most cutting-edge ideas on shaping globalization in an accessible, hip, and technologically-savvy format.”

—Steve Clemons, *New America Foundation*

Trust in the Global Financial System, which featured participants from the worlds of business, academia, and public relations. In his summation, moderator and Carnegie Council Trustee **Tom Donaldson** noted that events have made it clear that we can't rely too much on regulations, and while ethics can't do everything, expecting professionals to take some responsibility is an important part of the equation. **Forced to Labor: The Cost of Coercion** consisted of two officials of the International Labour Organization and a former slave, a Mexican woman who had been held against her will in the United States and then wrongly imprisoned.



A SUSTAINABLE WORLD. ILLUSTRATION: DENNIS DOYLE

Lastly, in August 2009, Booz & Company hosted an off-the-record working group, **Climate Change, Global Responsibilities, and the U.S.-China Relationship**, co-organized by the Carnegie Council and **China Reform Forum**, a leading Beijing-based think tank. Following the working group, the Council and China Reform Forum issued a joint statement proposing five practical, business-oriented

steps that the U.S. and China could take together to combat climate change while meeting energy needs. Read the statement online at: www.cceia.org/about/announcements/0041.html

Also available online is the transcript of Carnegie Council President Joel Rosenthal's speech at the meeting, entitled **Realism as Pragmatic Cooperation**.

OTHER GPI EVENTS

Among the year's notable GPI events was **Green Jobs**, a six-member panel discussion of the International Labour Organization's report "Green Jobs: Towards Decent Work in a Sustainable, Low-Carbon World." Another memorable occasion was the talk given by UN Special Representative **John Ruggie**, who presented his conceptual framework for business and human rights, and his plan to develop practical recommendations for all relevant stakeholders.

One of the most moving speakers this year was **Siddharth Kara**, author of *Sex Trafficking: Inside the Business of Modern Slavery*. A former investment banker and business executive, Kara set aside his corporate career to pursue antislavery research, advocacy, and writing. "The exploitation of sex slaves for commercial sex generated profits of \$35.7 billion in 2007," he said. "This makes slavery second only to drug trafficking in terms of global illicit enterprises."



AUDIO INTERVIEW SERIES: ADVOCATES FOR ETHICS IN BUSINESS

Nearly every organization faces difficult ethical dilemmas when doing business globally. How do they address them successfully? To find out, GPI launched a series of audio interviews produced and hosted by radio professional **Julia Kennedy**. These fascinating conversations touched on a wide range of subjects, from environmental sustainability to how ethical business practices can improve the bottom line. Among the many speakers and topics: Xerox's **Joe Cahalan** explained how his company's diversity strategy gave it a competitive advantage; Columbia professor **Hans Decker** (previously at Siemens for thirty-five years) discussed stakeholder value; CEO of Good Energies **Richard Kauffman** (formerly of Goldman Sachs) talked about how his company invests in renewable energy and energy efficiency firms at all stages of development; CIO of Acumen Fund **Brian Trelstad** shared ideas on how to use entrepreneurs in the developing world to combat poverty; and Greyston Bakery President and CEO **Julius Walls, Jr.** told Kennedy how the profitable bakery was started for the purpose of bringing the unemployed into the workforce. In fact, Greyston's motto is: "We don't hire people to bake brownies; we bake brownies to hire people."

“I thought the interview was extremely well done—excellent questions and a logical progression of ideas to cover a very large subject. I use the convenient online version as background material in my Columbia University graduate seminar, and other teachers told me that they were doing the same. I hope the Carnegie Council and David Speedie persevere with this important work.”

—Gary Sick, *Columbia University*

EVENTS AND INTERVIEWS

In addition, Speedie held a succession of events and video interviews with distinguished foreign affairs experts, many of them touching on some aspect of Russian affairs. First among these was a conversation with **Susan Eisenhower**, honorary President of the Eisenhower Institute and expert on arms control and energy security. She discussed Russia's current place in the world and its relations with other countries.



RUSSIE MOSCOU (51) PLACE ROUGE KREMLIN. PHOTO: PEUPLIER
<http://www.flickr.com/photos/peuplier/164795606/>

In October, Georgia and Russia expert **Oksana Antonenko** talked about the recent August conflict in Georgia, giving the Council audience the complicated history behind the headlines. And in April 2009, Ambassador **Sergey Kislyak** offered the official Russian perspective on the conflict, along with his opinions on U.S.-Russia relations, nuclear proliferation, and the state of Russia today. Another important part of the equation is, of course, relations with Europe. In May 2009, immediately after President Obama's visit to Europe, German statesman **Karsten Voigt** discussed U.S.-German relations in the context of the EU, NATO, and Russia.

Under the auspices of the Public Affairs program, Speedie also had a fascinating conversation with veteran diplomat and former U.S. Ambassador to NATO **Robert Hunter**. Sixty years after NATO's founding, they discussed its four original basic missions, its recent expansion, its future prospects, and, of course, the strains with Russia.

After his Public Affairs talk on U.S.-Iran relations, Ambassador **Thomas Pickering** sat down with Speedie to talk about Russia and the United States. But first they discussed Russia's possible role in the unfolding events in Iran—for example the possibility of Iran participating in a multilateral enrichment facility in Siberia. They went on to discuss other potential areas of cooperation between Russia and the United States, including missile defense, and Afghanistan, since the U.S. and Russia have a shared interest in not seeing the country collapse.

Iran was also the topic of an earlier interview in November 2008 with Iran expert **Gary Sick**, emeritus professor at Columbia University and State Department official during the 1970s hostage crisis. In the last two years of its term the Bush administration toyed with the idea of talking to Iran, said Dr. Sick; and with the arrival of Obama, the question now is not “Should we?” but “How do we go about doing it?” What's more, he argued, the United States has a lot of leverage with Iran. He pointed out that the U.S. has Iran surrounded, as there are U.S. troops in Iraq and Afghanistan;



PRES. AHMADINEJAD, COLUMBIA UNIVERSITY. PHOTO: D. ZALCMAN
<http://www.flickr.com/photos/midnightquill/1435157946/>

and most importantly the United States has been constructing a sanctions regime since 1995, both unilaterally and more recently multilaterally, through the United Nations.

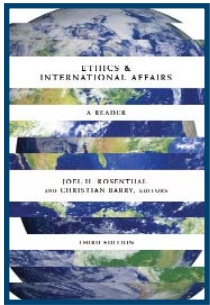
Other interviews included a conversation with **Ted Sorensen**, Special Counsel and Adviser to President Kennedy. In a wide-ranging conversation, he discussed John F. Kennedy, Cuba, and Vietnam; the 2008 Russia/Georgia conflict; John McCain's idea of a League of Nations; and the promise of Obama's presidency.

In addition, **David A. Hamburg**, president emeritus at Carnegie Corporation of New York, talked about his extraordinary career. Hamburg started out as a medical researcher, doing groundbreaking work on how people cope with stress and conflict. He served as President of Carnegie Corporation from 1982 to 1997, concentrating on early childhood development, Russia, and conflict prevention.

“This extensively revised edition of a well-known collection of essays more than meets the already high standard of earlier versions. The seventeen essays collected here bring expert focus on the key ethical issues of the day, with contributions from most of the major authorities in the field. This is an essential teaching collection for courses on ethics and international affairs, and international political theory more generally.”

—Chris Brown, London School of Economics and Political Science

Ethics & International Affairs: A Reader



February 2009 saw the publication of the third edition of ***Ethics & International Affairs: A Reader***, edited by Carnegie Council

President **Joel H. Rosenthal** and **Christian Barry**, Senior Research Fellow at the Centre for Applied Philosophy and Public Ethics at The Australian National University. Published by Georgetown University Press, the *Reader* presents an eclectic selection of classroom resources, ideal for courses in international relations, ethics, foreign policy, and related fields.

The book's nineteen chapters were previously published in the Carnegie Council's journal, *Ethics & International Affairs*—only one of which appeared in the previous edition. The book also contains a new preface. All essays were selected for their already popular course use, so that the volume could provide classrooms with the best tried and trusted material possible.

A book companion that includes discussion questions and additional resources is available at www.cceia.org/education/eia_reader.

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PART I: Conflict and Reconciliation

In Defense of Realism: A Commentary on *Just and Unjust Wars*
David C. Hendrickson

The Slippery Slope to Preventive War
Neta C. Crawford

Reckoning with Past Wrongs: A Normative Framework
David A. Crocker

PART II: Grounds for Intervention

Humanitarian Intervention: An Overview of the Ethical Issues
Michael J. Smith

The Moral Basis for Humanitarian Intervention
Terry Nardin

Responsibility to Protect or Trojan Horse? The Crisis in Darfur and Humanitarian Intervention after Iraq
Alex J. Bellamy

Ecological Intervention: Prospects and Limits
Robyn Eckersley

PART III. Governance, Law, and Membership

The Legitimacy of Global Governance Institutions
Allen Buchanan and Robert O. Keohane

On the Alleged Conflict between Democracy and International Law
Seyla Benhabib

“Saving Amina”: Global Justice for Women and Intercultural Dialogue
Alison M. Jaggard

Who Should Get In? The Ethics of Immigration Admissions
Joseph H. Carens

PART IV. Global Economic Justice

Models of International Economic Justice
Ethan B. Kapstein

The Invisible Hand of the American Empire
Robert Wade

Accountability in International Development Aid
Leif Wenar

World Poverty and Human Rights
Thomas Pogge

Do We Owe the Global Poor Assistance or Rectification? Response to Pogge
Mathias Risse

Baselines for Determining Harm: Reply to Risse
Thomas Pogge

“Learning is not confined to the borders of a Long Island campus or to the time frame of a traditional undergraduate curriculum. Education is students engaging in a larger public space, which new technologies introduce to create knowledge in and about our world today. The Carnegie Council YouTube Channel’s most helpful clips are concise and illustrative of the ethical choices we face.”

—Colette Mazzucelli, Hofstra University and New York University

Global Ethics Forums

In addition to producing full-length audios and videos from Council programs, our in-house Studio team is creating **Global Ethics Forums**—audio and video series that are custom-designed for television and radio stations. As a public service, all Studio products are available to media outlets free of charge. Stations may broadcast an entire series or choose individual episodes. Transcripts are also available for web and print use. To watch and listen to all Global Ethics Forum series, go to www.cceia.org and look under Programs.

GLOBAL ETHICS FORUM TV SERIES

These lively half-hour programs feature a carefully chosen selection of major Carnegie Council speakers and panels. This year’s series kicked off with a panel called **The Rise of the Rest: How the Ascent of Russia and China Affects Global Business and Security**. Other programs included **Niall Ferguson** on the financial crisis; Harvard’s **Joseph Nye** on “smart power,” that combination of qualities that makes successful leaders; and the Council’s Devin Stewart interviewing Professor **Chong-Pin Lin** on a wide range of issues, from China-Taiwan relations to climate change. The 2008/2009 series began airing on CUNY TV in September 2009.

AUDIO INTERVIEWS: ADVOCATES FOR ETHICS IN BUSINESS

This popular GPI series is being broadcast on the New School’s campus radio station. For more details, see page 5.

MULIMEDIA: GLOBAL ETHICS CORNER



Created and produced by William Vocke, the weekly Global Ethics Corner has proved to be one of the Council’s most

popular products, consistently rating in the top three of Council audio and video podcasts. Each multimedia segment runs for only ninety seconds to two minutes, but in that time it poses hard questions about the ethics underlying a current newsworthy issue.

Global Ethics Corner episodes do not take sides, but rather ask viewers to make up their own minds. The wide range of topics this year included slow versus fast food; trade liberalization and the financial crisis; and the controversy over veils in France. Global Ethics Corner can be found on the Carnegie Council site (as videos, audios, and transcripts) and on the Council YouTube sites. The audio is also being broadcast on the New School’s radio station.

Additional Interview Series

EIA VIDEO INTERVIEWS

In February 2009 Executive Editor John Tessitore conducted interviews with **Alex Bellamy** on the responsibility to protect; **Simon Dalby** on environmental security; **Ann Florini** on global governance; and **Fiona Robinson** on the ethics of care. Find them all online under Education.

POLITICAL FUTURES

In a series of monthly video conversations from January to March 2009, Carnegie Council President Joel Rosenthal and Eurasia Group President (and Carnegie Council Trustee) **Ian Bremmer** discussed the political risks to look out for in 2009.

PUBLIC ETHICS RADIO (PER)

This audio interview series features thinkers who engage with ethics in public life. PER is hosted by Christian Barry of the Centre for Applied Philosophy and Public Ethics (CAPPE) in Australia and produced by **Matt Peterson**, of Yale University. It is a production of CAPPE in association with the Carnegie Council. All PER episodes are available on the Carnegie Council website and as Council podcasts.

The show’s guests have included philosopher **Thomas Pogge** and philosopher and tuberculosis expert **Michael Selgelid**.

CALENDAR EVENTS

2008–2009

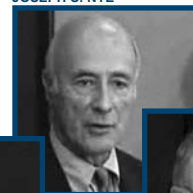


HAROLD H. KOH

DAVID RODIN



JOSEPH S. NYE



SHAREEN BLAIR BRY SAC



OKSANA ANTONENKO



JOHN RUGGIE

JULY 2008

7/1/08

The Rise of the Rest: How the Ascent of Russia and China Affects Global Business and Security
Nikolas K. Gvosdev, Harry Harding, Flynt Leverett, David C. Speedie, Devin T. Stewart

WORKSHOP FOR ETHICS IN BUSINESS

SEPTEMBER 2008

9/10/08

The Strongest Tribe: War, Politics, and the Endgame in Iraq
Bing West

PUBLIC AFFAIRS PROGRAM

9/12/08

Lie, Cheat, and Steal Your Way to Success! What Would the World Be Like Without Ethics?

Bruce Weinstein

CARNEGIE NEW LEADERS PROGRAM

9/17/08

Terror and Consent: The Wars for the Twenty-First Century
Philip Bobbitt

PUBLIC AFFAIRS PROGRAM

9/17/08

Human Rights and War
David Rodin

CARNEGIE UEHIRO FELLOW WORKSHOP

9/23/08

Striking First: Preemption and Prevention in International Conflict
Michael W. Doyle, Harold H. Koh

PUBLIC AFFAIRS PROGRAM

9/24/08

Turkey's Constitutional Crisis: What Next?

Omer Taspinar

FOREIGN POLICY ROUNDTABLE

9/26/08

Legacy of Ashes? The History and the Future of the CIA

Elbridge A. Colby, Arthur S. Hulnick, William R. Keylor, Joel H. Rosenthal, Joseph Wippl

CO-SPONSORED WITH THE INTERNATIONAL HISTORY INSTITUTE, BOSTON UNIVERSITY

9/30/08

Green Jobs:

Decent Work in a Low-Carbon World
Heather Grady, Norine Kennedy, Jill Kubit, Peter Poschen, Michael Renner, Sean Sweeney

WORKSHOP FOR ETHICS IN BUSINESS

OCTOBER 2008

10/2/08

The Powers to Lead
Joseph S. Nye, Jr.

PUBLIC AFFAIRS PROGRAM

10/3/08

Can Web 2.0 Revolutionize Corporate Responsibility?

James Farrar, Gerhard Pohl, Emily Polk, Steve A. Rochlin, Andrew Zolli

WORKSHOP FOR ETHICS IN BUSINESS

10/7/08

The Freedom Agenda: Why America Must Spread Democracy (Just Not the Way George Bush Did)

James Traub

PUBLIC AFFAIRS PROGRAM

10/14/08

Russia and Georgia: How Did We Get There and What's Next?

Oksana Antonenko

U.S. GLOBAL ENGAGEMENT PROGRAM

10/15/08

God and Race in American Politics: A Short History

Mark A. Noll

PUBLIC AFFAIRS PROGRAM

10/17/08

Advancing Corporate Citizenship in the Media

Geoffrey Heal, Scott Walker

GLOBAL POLICY INNOVATIONS WORKSHOP

10/23/08

Ark of the Liberties: America and the World

Ted Widmer

PUBLIC AFFAIRS PROGRAM

10/24/08

The Shape of the World to Come: Charting the Geopolitics of a New Century

Laurent Cohen-Tanugi

GLOBAL POLICY INNOVATIONS PROGRAM

10/28/08

Business and Human Rights: Achievements and Prospects

John Ruggie

GLOBAL POLICY INNOVATIONS PROGRAM

10/29/08

Spain-Basque Relations
Paddy Woodworth

FOREIGN POLICY ROUNDTABLE

10/29/08

Kingmakers: The Invention of the Modern Middle East

Karl E. Meyer, Shareen Blair Brysac

PUBLIC AFFAIRS PROGRAM

NOVEMBER 2008

11/3/08

The Limits of Power: The End of American Exceptionalism

Andrew J. Bacevich

PUBLIC AFFAIRS PROGRAM

11/5/08

Economic Gangsters: Corruption, Violence, and the Poverty of Nations

Raymond Fisman

GLOBAL POLICY INNOVATIONS PROGRAM



CALENDAR EVENTS 2008–2009

11/10/08

How East Asians View Democracy
Andrew J. Nathan, Yun-han Chu
PUBLIC AFFAIRS PROGRAM

11/12/08

The Squandering of America:
How the Failure of Our Politics
Undermines Our Prosperity
Robert Kuttner
PUBLIC AFFAIRS PROGRAM

11/18/08

Remix: Making Art and Commerce
Thrive in the Hybrid Economy
Lawrence Lessig
PUBLIC AFFAIRS PROGRAM

11/20/08

The Ascent of Money:
A Financial History of the World
Niall Ferguson
PUBLIC AFFAIRS PROGRAM

11/25/08

Beyond Terror and Martyrdom:
The Future of the Middle East
Gilles Kepel
PUBLIC AFFAIRS PROGRAM

DECEMBER 2008

12/2/08

Health as a Human Right:
Rights, Roles, and Responsibilities
**Christian Barry, Meg Boulware,
Laura Herman, Maggie M. Kohn,
Rohit Malpani, Lisa Oldring**
WORKSHOP FOR ETHICS IN BUSINESS

12/2/08

Creative Capitalism: A Conversation
with Bill Gates, Warren Buffett, and
Other Economic Leaders
Michael Kinsley, William Easterly
PUBLIC AFFAIRS PROGRAM

12/3/08

Network Power:
The Social Dynamics of
Globalization
David Singh Grewal
PUBLIC AFFAIRS PROGRAM

12/4/08

The Measure of America:
American Human Development
Report 2008–2009
Sarah Burd-Sharps, Kristen Lewis
GLOBAL POLICY INNOVATIONS PROGRAM

12/8/08

A Conversation on NATO:
Challenges for the Alliance
Expansion of Membership and
Mission
Robert Hunter, David C. Speedie
U.S. GLOBAL ENGAGEMENT PROGRAM

12/10/08

America, Russia, and Europe
Michael Mandelbaum
FOREIGN POLICY ROUNDTABLE

12/10/08–12/12/08

Medical Ethics
2008 ANNUAL CARNEGIE-UEHIRO-OXFORD
CONFERENCE, OXFORD, UNITED KINGDOM

JANUARY 2009

1/8/09

The Cuba Wars: Fidel Castro,
the United States, and the Next
Revolution
Daniel P. Erikson
PUBLIC AFFAIRS PROGRAM

1/9/09

Sex Trafficking: Inside the
Business of Modern Slavery
Siddharth Kara
GLOBAL POLICY INNOVATIONS PROGRAM
CARNEGIE NEW LEADERS PROGRAM

1/13/09

Top Risks and Ethical Decisions
2009
**Ian Bremmer, Art Kleiner,
Michele Wucker,
Thomas Stewart (Moderator)**
WORKSHOP FOR ETHICS IN BUSINESS

1/13/09

Lessons in Leadership from
JFK and LBJ for America's Next
Commander-in-Chief
Gordon M. Goldstein
PUBLIC AFFAIRS PROGRAM

1/21/09

The Crisis of American Foreign
Policy: Wilsonianism in the Twenty-
First Century
Anne-Marie Slaughter
PUBLIC AFFAIRS PROGRAM

1/28/09

The Next 100 Years: A Forecast for
the 21st Century
George Friedman
PUBLIC AFFAIRS PROGRAM

1/29/09

Understanding Islam through
Virtual Worlds
**Joshua S. Fouts, Rita J. King, and
Musical Performance by Yas**
GLOBAL POLICY INNOVATIONS PROGRAM

FEBRUARY 2009

2/4/09

Great Powers: America and the
World After Bush
Thomas P.M. Barnett
PUBLIC AFFAIRS PROGRAM

2/5/09

Wired for War: The Robotics
Revolution and Conflict in the
21st Century
P.W. Singer
PUBLIC AFFAIRS PROGRAM

CALENDAR EVENTS 2008–2009



2/9/09

Innocent Abroad: An Intimate Account of American Peace Diplomacy in the Middle East
Martin Indyk

PUBLIC AFFAIRS PROGRAM

2/12/09

The Gamble: General Petraeus and the American Military Adventure in Iraq, 2006-2008

Thomas E. Ricks

PUBLIC AFFAIRS PROGRAM

2/12/09

Muslims of Metropolis: The Stories of Three Immigrant Families in the West

Kavitha Rajagopalan

CARNEGIE NEW LEADERS PROGRAM

2/19/09

The Dictator's Shadow: Life Under Augusto Pinochet
H.E. Mr. Heraldo Muñoz

PUBLIC AFFAIRS PROGRAM

2/24/09

Turkey Decoded
Ann Dismorr

PUBLIC AFFAIRS PROGRAM

2/26/09

The United Nations and Gender: Has Anything Gone Right?
Stephen Lewis

PUBLIC AFFAIRS PROGRAM

MARCH 2009

3/4/09

Common Wealth: Economics for a Crowded Planet
Jeffrey D. Sachs

PUBLIC AFFAIRS PROGRAM

3/5/09

A Necessary Engagement: Reinventing America's Relations with the Muslim World

Emile A. Nakhleh

PUBLIC AFFAIRS PROGRAM

3/7/09

Celebration of Teaching and Learning

Noah Bopp, Joel H. Rosenthal, William C. Vocke, Jr.

GLOBAL AWARENESS PANEL

CHANNEL 13 AND WLW21 TEACHERS EVENT

3/18/09

The Life You Can Save: Acting Now to End World Poverty

Peter Singer

PUBLIC AFFAIRS PROGRAM

3/19/09

Ethics and Public Diplomacy: A Twenty-First Century Approach
William C. Vocke, Jr.

CARNEGIE NEW LEADERS PROGRAM

3/25/09

Imagining India: The Idea of a Renewed Nation

Nandan Nilekani

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APRIL 2009

4/1/09

Winston Churchill's Evolving Views of Russia, 1917–1953, Reconsidered
John Lukacs

FOREIGN POLICY ROUNDTABLE

4/1/09

Patriotism and Cosmopolitanism
Joel H. Rosenthal

CROFT INSTITUTE FOR INTERNATIONAL STUDIES, UNIVERSITY OF MISSISSIPPI

4/2/09

Dead Aid: Why Aid Is Not Working and How There Is a Better Way for Africa
Dambisa Moyo

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4/6/09

God Is Back: How the Global Revival of Faith Is Changing the World

John Micklethwait, Adrian Wooldridge

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4/7/09

From Tolerance to Integration: The Dutch Experience

Frans Timmermans

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4/7/09

The Fat Tail: The Power of Political Knowledge for Strategic Investing
Ian Bremmer

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4/9/09

Restoring Trust in the Global Financial System

Thomas Donaldson, Neal Flieger, Stephen Jordan, Seamus McMahon, Christian Menegatti

WORKSHOP FOR ETHICS IN BUSINESS

4/20/09

Prospects for U.S.-Russia Relations
H.E. Mr. Sergey Kislyak

U.S. GLOBAL ENGAGEMENT PROGRAM

4/22/09

Economic Crisis: A National and International Perspective

Randy Charles Epping, Steven Greenhouse

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CALENDAR EVENTS 2008–2009

4/23/09–4/24/09

**Ethics and Military Contractors:
Examining the Public-Private
Partnership**

**Jeffrey D. McCausland,
Joel H. Rosenthal**

MCCAIN CONFERENCE, CENTER FOR ETHICAL
LEADERSHIP, UNITED STATES NAVAL ACADEMY

4/29/09

The Crisis of Islamic Civilization
Ali A. Allawi

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MAY 2009

5/4/09

**The Global Deal: Climate Change
and the Creation of a New Era of
Progress and Prosperity**

Nicholas Stern

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5/4/09

**After President Obama's Visit to
Europe: U.S. Relations with the EU
and NATO**

Karsten Voigt

U.S. GLOBAL ENGAGEMENT PROGRAM

5/6/09

**The Accidental Guerrilla: Fighting
Small Wars in the Midst of a Big One**
David Kilcullen

PUBLIC AFFAIRS PROGRAM

5/11/09

**The Geopolitics of Emotion:
How Cultures of Fear, Humiliation,
and Hope are Reshaping the World**
Dominique Moisi

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5/12/09

**The Media Relations Department of
Hizbollah Wishes You a Happy
Birthday: Unexpected Encounters
in the Changing Middle East**

Neil MacFarquhar

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5/13/09

**George Kennan and the Soviet
Union**

John Lukacs

FOREIGN POLICY ROUNDTABLE

5/14/09

**Forced to Labor:
The Cost of Coercion**

**Robert Moosy, Roger Plant,
Maria Suarez**

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5/14/09

**The Means of Reproduction:
Sex, Power, and the Future of the
World**

Michelle Goldberg

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5/19/09

The Afghan Challenge
Adm. William J. Fallon, Rory Stewart

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5/21/09

The American Future: A History
Simon Schama

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5/27/09

**Ethical Policy Dilemmas in the
Promotion of U.S. Human Rights Values**
Richard H. Solomon

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JUNE 2009

6/3/09

North Korea: What Next?
Victor D. Cha

PUBLIC AFFAIRS PROGRAM

6/4/09

**The Age of the Unthinkable:
Why the New World Disorder
Constantly Surprises Us and What
We Can Do About It**

Joshua Cooper Ramo

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6/8/09

**Political Situation and the 2010
Philippine National Elections**
Manny Villar

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6/18/09

**The Slave Next Door: Human
Trafficking and Slavery in America
Today**

Kevin Bales, Ron Soodalter

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6/24/09

Ethics and Leadership
Joel H. Rosenthal

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6/25/09

**Economics Does Not Lie: A Defense
of the Free Market in a Time of
Crisis**

Guy Sorman

PUBLIC AFFAIRS PROGRAM

6/30/09

**U.S.-Iran Relations After the Iranian
Election**

Thomas R. Pickering

PUBLIC AFFAIRS PROGRAM

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and videos of most of these events,
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Statement of Activities for the fiscal year beginning July 1, 2008 and ending June 30, 2009

<u>REVENUE AND SUPPORT</u>	<u>2009</u>
Grants for Programs	\$ 908,047
Trustee and Individual Contributions	\$ 178,982
Program and Membership Fees	\$ 144,698
Investment Income	\$ 708,293
SUBTOTAL	\$ 1,940,020
Net assets released from board-designated restrictions	\$ 1,872,552
TOTAL REVENUE AND SUPPORT	\$ 3,812,572

<u>EXPENSES</u>	
PROGRAMS	
Education	\$ 605,803
Public Affairs Programs	\$ 612,051
Internet and Print Publications	\$ 908,047
Global Policy Innovations	\$ 475,763
SUBTOTAL PROGRAM EXPENSES	\$ 2,601,664
Management and General Support	\$ 847,420
Fundraising and Development	\$ 363,488
TOTAL EXPENSES	\$ 3,812,572

The Carnegie Council's audited financial statement and operational report has been filed with the state of New York (#48749), and copies are available upon request. Write to New York State Department of State Charities, Registration Section, 162 Washington Avenue, Albany, N.Y. 12231.



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